



What is your mission statement?

Oaks’ mission is to empower and support each person to achieve emotional and physical wellness by providing quality health and social services.

Oaks Integrated Care, a non-profit organization in New Jersey, has provided behavioral health services since 1968. Oaks has emerged as one of New Jersey’s premier and most comprehensive behavioral health and addiction providers, focusing on integrated care. Oaks has continuously met the needs of high-risk and special needs populations by developing innovative service approaches, redesigning existing services based upon evidence-based interventions and emerging best practices, and ongoing advocacy efforts. The agency has grown to meet the needs of the community and today offers over 230 programs, including efforts to combat food insecurity by providing nourishment to 2000 people per month in two food pantries in Mount Holly and Berlin, NJ. With this holistic approach to care, we are proud to serve over 40,000 people annually throughout NJ.

Describe the work you are doing and your expected outcomes. Who is your work benefiting? What differentiates you from others in your field?

At Oaks Integrated Care, our mission is to deliver compassionate, comprehensive support to individuals and families facing mental illness, addiction, developmental disabilities, and basic needs insecurity. With over 230 health and social service programs across New Jersey, we work to improve the quality of life and promote long-term emotional and physical wellness.

Our mission also includes addressing hunger and food insecurity, an urgent issue that continues to grow. Food should never be a choice. Yet, with rising inflation, a proposed \$880 million in Medicaid cuts, and a reduction in Supplemental Nutrition Assistance Program (SNAP) benefits, the need is greater than ever. Hunger affects 1 in 10 people in New Jersey, and in 2024, our food pantries responded to that need by serving 17,054 households and distributing 538,378 pounds of food, which was an 44% increase over the previous year. Because of this great demand, our Mount Holly pantry stands out as the second-largest food distributor in Burlington County. And as we face growing need, we seek additional resources to secure, store, and distribute more food and goods to underserved communities in Burlington, Camden, and Mercer Counties. Highlights of Oaks Integrated Care’s Impact in 2024:

- Provided food assistance to over 20,000 households in Burlington and Camden counties through our Mount Holly and Berlin pantries.
- Distributed more than 538,000 pounds of food, addressing an 84% surge in demand for emergency food support.
- Supplied critical baby care items, including 1,200 containers of formula and 100 cases of diapers, to families in need.



- Distributed 30 small kitchen appliances such as air fryers, microwaves, and toasters to help families prepare healthy meals at home.
- Delivered 1,900 complete Thanksgiving meals to households facing food insecurity, ensuring a dignified and festive holiday.
- Provided warm winter clothing to 350 individuals, helping reduce cold-related health risks for those without adequate resources.
- Furnished 10 homes with essential household goods for individuals transitioning from crises, including domestic violence survivors, people experiencing homelessness, and veterans.
- Distributed pet food to support 2,500 animals, helping families care for their pets while managing limited finances.
- Brightened the holidays for 2,000 children from low-income families with donated toys and gifts.
- Equipped over 1,300 students with backpacks and essential school supplies, promoting academic success and reducing the financial burden on families.

Projected Outcomes with Increased Community Needs in 2025:

- Serve 24,000 households through the Mount Holly and Berlin food pantries, reflecting a 20% increase in food assistance demand.
- Distribute over 645,000 pounds of fresh food and shelf staples to address increasing food insecurity across Burlington and Camden counties.
- Provide 1,440 containers of formula and 120 cases of diapers to meet the rising needs of families with infants.
- Deliver 50 small kitchen appliances (air fryers, microwaves, toasters) to help families prepare healthy meals at home.
- Distribute 2,280 complete Thanksgiving meals to ensure more families enjoy a warm and nourishing holiday meal.
- Provide winter clothing to 420 individuals, reducing cold-related health risks for those without adequate protection.
- Furnish 15 homes with essential household items, a 50% increase in support for individuals and families transitioning from crisis, including veterans, domestic violence survivors, and people transitioning from homelessness.
- Supply pet food for 3,500 animals, helping families with limited income continue to care for their pets, limiting the likelihood of surrendering them at animal shelters.



- Provide holiday gifts to 2,400 children from low-income households, creating joyful, inclusive celebrations.
- Equip over 1,600 students with backpacks and essential school supplies to support academic success and relieve financial pressure on families.

These facts represent our ever-growing impact. These real lives are being touched, including:

Dottie, a senior, visits the pantry each Tuesday, not only for food, but for friendship and a sense of being part of a loving community. Part of the “After Hours Club,” she and a few others stay after closing to share recipes, conversation, and mutual support. “This pantry means everything,” Dottie says. “It helps me feed my husband and gives me people who understand what I’m going through. It reminds me that someone cares.”

Trish, a single mother of three, has suffered from depression and is now on the road to recovery. Working two jobs, she visits the pantry weekly to pick up fresh produce and essentials she otherwise couldn’t afford. “It’s more than food,” Trish says. “It’s peace of mind. My kids don’t go to bed hungry.”

Paul, a disabled veteran in transitional housing, turned to Oaks for help after months of sleeping on the floor. Through our Keeping Families Together Program, he received a bed, table, and chair. “For the first time in a long time,” Paul says, “it feels like home.”

Oaks is strikingly distinct in our field by our commitment to integrated care. Rather than treating symptoms in isolation, we focus on the whole person, understanding that mental and physical health are deeply interconnected. With over 55 years of experience and a mission-driven, nonprofit approach, we provide not just services, but hope, dignity, and a path to wellness for those who need it most. Unlike many nonprofits, Oaks offers food, clothing, furniture, and supports mental health initiatives, solidifying a model of well-rounded care for individuals and families. By serving 20,000 households and distributing 538,000 pounds of food alone just in 2024, Oaks continually pivots and expands its efforts to meet growing needs and anticipates feeding an additional 2,400 people over the next six months. By providing winter clothing, pet food, and holiday meals, we promote dignity and stability. Through programs like the “After Hours Club,” Oaks fosters community and emotional support. Additionally, Oaks offers crucial assistance to those transitioning from crisis, such as furnishing homes for survivors of homelessness, domestic violence, and veterans. Oaks’ ability to integrate services, prioritize dignity, and rapidly respond to diverse needs makes us a unique and vital resource for thousands of individuals and families across Burlington, Camden, and Mercer Counties.

Please list all counties in which people will be impacted by the proposed programming, and denote an estimated percentage of total funding to each county.

Oaks Integrated Care will allocate services across Burlington (50%), Camden (25%), and Mercer (25%) counties to meet rising community and program needs. In 2025, we will serve 24,000 households with over 645,000 pounds of food, distribute 1,440 containers of formula, 120 cases of diapers, and 42 kitchen appliances. We will provide 2,280 Thanksgiving meals, winter



clothing for 420 individuals, pet food for 3,000 animals, and holiday gifts to 2,400 children. More than 1,560 students will receive backpacks and school supplies to support academic success. With a 50% increase in demand, we will furnish 15 homes for individuals and families transitioning from crises, including veterans, survivors of domestic violence, and people experiencing homelessness. Services will be distributed proportionally, with Burlington serving 50% of recipients and Camden and Mercer 25% each. This strategic approach guarantees efficient, equitable delivery of essential services across all three counties.

What is the purpose of the grant?

Oaks seeks funding to purchase a truck to expand food, furniture, and essential item distribution to over 30,000 households, increasing delivery capacity, community partnerships, and improving service across Burlington, Camden, and Mercer counties.

What is the need in the community you are seeking to address?

The need for expanded food and essential services in Burlington, Camden, and Mercer counties is driven by high poverty rates, inflation, and proposed cuts to Medicaid and Supplemental Nutrition Assistance Program (SNAP). In NJ, Burlington County's poverty rate is 6.6%, Camden County's is 12.4%, and Mercer County's is 11.1%. Oaks is grateful to partner with the Food Bank of South Jersey, but limited transportation restricts pickups. A box truck would allow multiple weekly trips, improve efficiency, and strengthen this partnership. It would also expand collaborations with Amazon and Walmart. With improved logistics, Oaks can distribute over 645,000 pounds of food and essentials to 30,000 households annually. The dual use of the box truck for food and household goods aligns with Oaks Integrated Care's holistic, integrated approach to meeting basic needs and promoting emotional and physical wellness for our vulnerable and underserved populations, whose needs are great.

One of the most significant expansions in 2025 will be in furniture distribution, reflecting a 50% increase in services for individuals transitioning from crisis into stable housing. Oaks will furnish 15 homes across the three counties, providing essential household goods like beds, dressers, kitchen tables, and chairs. Seven homes will be furnished in Burlington County, while 3 homes will be supported in both Camden and Mercer Counties. Recipients will include veterans, survivors of domestic violence, individuals experiencing homelessness, and families enrolled in programs like Keeping Families Together.

Name up to three goals for this specific request.

Project Goals

1. Expand Food Pantry Operations

Oaks Integrated Care will expand its ability to collect, store, and distribute large-scale food donations, including fresh produce, dairy, meat, vegetables, and shelf-stable items. This vehicle will improve food access for over 2,000 low-income households each month through our Mount



Holly and Berlin pantries. The truck will reduce food waste by enabling more frequent pickups from bulk donors such as Farmers Against Hunger and the Food Bank of South Jersey. We also aim to establish and strengthen our existing relationships with organizations like local churches, Walmart, and Amazon.

2. Support Housing Stability

The box truck will transport donated furniture to families and individuals transitioning from crisis into stable housing, including those served by our Keeping Families Together Program. Delivering items such as beds, tables, and dressers helps establish safe, functional homes that promote comfort, dignity, and long-term stability.

3. Enhance Seasonal Outreach and Holiday Giving

The truck will support the distribution of 2280 Thanksgiving meals, 2,200 holiday toys, and 1,600 backpacks filled with school supplies. These seasonal efforts bring relief, joy, and a sense of inclusion to families during key times of the year.

What are the key risks that could prevent this grant from succeeding? What are your plans to mitigate these risks, and how likely are these mitigations to work?

The success or failure of this grant will depend on some calculated risks and positive solutions. Here are four key risks that could prevent this grant's success, as well as mitigation strategies.

1. Risk: Limited vehicle capacity may prevent Oaks from picking up large-scale food donations on multiple days per week.

- Mitigation: Purchasing a 26,000-pound-capacity box truck equipped with a dock-height lift gate will enable Oaks to collect full food allotments from key partners, including the Food Bank of South Jersey.

- Likelihood of Success: High. The truck's increased capacity and loading efficiency will fully address this limitation, eliminating the need for manual loading and securing reliable, large-volume food transport and distribution.

2. Risk: Missed opportunities to collect perishable items (meat, dairy, fresh produce) due to a lack of refrigeration.

- Mitigation: The new truck will include an option for refrigeration, expanding the variety and nutritional quality of food we can distribute.

- Likelihood of Success: High. Refrigeration capability guarantees the proper handling and delivery of perishable food donations to maintain freshness.

3. Risk: Mechanical breakdown or maintenance issues with the new vehicle.

- Mitigation: Oaks will allocate funds for preventative maintenance, regular servicing, and insurance coverage, which would allow for consistent operations.

- Likelihood of Success: High. Routine maintenance and planning are standard practices for our fleet.

4. Risk: Fluctuating levels of food and furniture donations.



•Mitigation: Oaks will strengthen and diversify donor partnerships (e.g., Walmart, Amazon, local churches).

Likelihood of Success: Moderate to High. Oaks has a strong and proven track record of success in developing and sustaining donor relationships.

Will there be any gaps in existing services or programs that would be met through funding this request?

Yes, funding this request will address key service gaps by increasing our transportation capacity, enabling us to collect larger and more frequent donations, including highly desired sources of protein and dairy products that we currently cannot transport or store. It will also reduce the need for multiple trips to the Food Bank of South Jersey and other community partners, improving efficiency and allowing more time and resources to be focused on serving all patrons who use Oaks' pantry. Additionally, the funding will support the delivery of food, furniture, and seasonal community initiatives such as the Thanksgiving Turkey Drive, holiday toy distribution, and our backpack drive for Operation Fill-a-Backpack, along with other outreach efforts to individuals, children, and families in critical situations who otherwise would not receive these vital resources.

How will you measure the impact and success of the project in which the requested funds are allocated? Describe the main indicators you will use to assess progress against your objectives, and be specific about the expected outputs and outcomes. How will the impact and success of the project influence ongoing or future work?

Oaks will measure the success of this project through clearly defined outcomes and performance indicators aligned with our three main objectives: expanding food access, supporting housing stability, and enhancing seasonal outreach drives. Progress will be tracked using food delivery logs, intake records from our community partners, donor engagement data from our customer relations management software, and case management documentation. Data will be reviewed monthly to assess progress, identify areas for improvement, and verify accountability. The success of this project will strengthen Oaks' capacity to serve 30,000 households annually, demonstrating an efficient, scalable model that supports future funding and program growth. It will also expand donor partnerships and logistics infrastructure, enabling more responsive, integrated services across the region.

Main Performance Indicators Will Include:

1. Food Distribution

- Increase annual food distribution from 430,000 to over 645,000 pounds, reflecting a 20% increase from 2024
- Serve 30,000 households annually across Burlington, Camden, and Mercer counties
- Increase pickup frequency from monthly to two to three times per week
- Reduce food waste and improve timely delivery of fresh, perishable items such as meat, dairy, and fresh produce and vegetables



2. Community Partnerships

- Establish at least three new donor partnerships with corporate businesses such as Five Below, and to local businesses such Acme
- Strengthen existing collaborations with Food Bank of South Jersey and Farmers Against Hunger

3. Furniture Delivery and Housing Stability

- Expand furniture delivery services by 50%
- Furnish 15 homes annually for individuals and families transitioning from hotels and shelters into permanent housing

4. Seasonal Outreach for 2025

Distribute 2,280 Thanksgiving meals in November 2025 in Burlington, Camden, and Mercer Counties

- Provide 2,200 toys to underserved children
- Deliver 1600 backpacks with school supplies to low income children in Oaks’ programs and within the community

Additional Information: If there is additional information you would like considered in support of your application, please include it here.

Budget and Narrative

Budget Narrative

Line Item	Cost
26’ Box Truck with Liftgate	\$55,000
Refrigeration Unit (add-on)	\$10,000
Vehicle Wrap (Branding/Signage)	\$1,500
Commercial Vehicle Insurance (1 year)	\$2,500
Fuel (Annual Estimate)	\$3,000
Maintenance & Repairs (Annual Estimate)	\$2,000
Project Supplies (crates, straps, blankets)	\$1,000
Total	\$75,000



Budget Narrative

Box Truck Purchase – \$55,000:

This funds the purchase of a 26-foot box truck with a liftgate and 26,000-pound payload capacity. It will significantly increase Oaks Integrated Care’s ability to pick up and distribute large volumes of donated food and furniture.

Refrigeration Unit – \$10,000:

Adding a refrigeration system will allow Oaks to safely transport perishable items such as fresh produce, dairy, and meat, reducing food waste and improving the nutritional value of distributed food.

Vehicle Wrap – \$1,500:

Custom branding will promote visibility, enhance community outreach, and acknowledge grant and donor support.

Commercial Vehicle Insurance – \$2,500:

Annual insurance will ensure the truck operates safely and remains in compliance with legal requirements.

Fuel – \$3,000:

Covers estimated annual fuel needs for multiple weekly trips across Burlington, Camden, and Mercer counties.

Maintenance & Repairs – \$2,000:

Includes regular maintenance and minor repairs to ensure long-term truck functionality and minimize downtime.

Program Supplies – \$1,000:

Crates, straps, and moving blankets will protect and secure food and furniture during transport.

If there is additional information you would like considered in support of your application, please include it here.

Support from the Foundation would change and positively impact the mission of Oaks immensely. Receiving this grant would allow us to purchase a box truck that will significantly enhance Oaks Integrated Care’s ability to meet the growing needs of vulnerable individuals and families across Burlington, Camden, and Mercer counties. This investment in our future endeavors enables us to expand our distribution of food, furniture, and essential items to over 30,000 households annually, improving efficiency, increasing access, and, most importantly, timely delivery of life-sustaining resources.

With expanded delivery capacity, Oaks can make more frequent pickups from key partners like the Food Bank of South Jersey, Farmers Against Hunger, Walmart, and Amazon, reducing food waste and increasing the availability of fresh produce, dairy, meat, and shelf-stable goods. The truck will also support furniture delivery for individuals transitioning from homelessness,



domestic violence, or other emergencies, promising that they have the essential items needed to create a safe, stable home. Our partnership and commitment from Holman would be an investment in our mission and a powerful endorsement of the programs and people we support every day. With your support, we will continue to serve as a lifeline for tens of thousands, delivering not just nourishment and home goods, but also hope for a successful future.

To expand food pantry operations, Oaks will schedule regular weekly pickups from major regional food donors such as Farmers Against Hunger and other community partners such as the Burlington County Animal Shelter. With the versatility of the new truck, we will increase the pickups and distributions from The Food Bank of South Jersey from biweekly to two to three times per week, allowing for fresher, larger quantities of food to be distributed. Pantry staff will coordinate logistics and storage to ensure that donations, including meat, dairy, fresh produce, vegetables, shelf-stable items, and pet foods, are preserved and delivered promptly to our Mount Holly and Berlin food pantries. Development and pantry staff will also build new relationships with local businesses, churches, and retailers like Walmart and Amazon to secure at least three additional donor partnerships, broadening the scope and variety of food distributed.

Describe the specific activities to be undertaken to achieve these goals.

To support housing stability, case managers will identify clients transitioning from emergency situations, such as homelessness or domestic violence, into permanent housing who lack basic furnishings. The truck will be used to collect and deliver donated furniture, including beds, tables, and dressers, directly to clients' new homes. Coordination with community partners and donors will be key to maintaining a steady inventory of essential furnishings.

To enhance seasonal outreach, Oaks will organize and execute logistics for large-scale seasonal distributions. This includes preparing, loading, and delivering 2,280 complete Thanksgiving meals, 2,200 holiday toys, and 1,600 backpacks with school supplies. Volunteers and Oaks staff will manage distribution events and outreach to guarantee these efforts bring relief and inclusion to families during critical times of year. Together, these activities will directly support Oaks' holistic mission of promoting wellness through integrated, compassionate care.